



# THE FINANCIAL PLAN

## Municipality of Norfolk Treherne

### For the Year 2019

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 1-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenues and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of <u>Rathwell</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of <u>Treherne</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of <u>Lavenham</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Municipality of Norfolk Treherne

For the Year 2019

	Previous Year		2019		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
Tax Levy - Page 8	2,273,319.00	2,273,319.00	2,292,269.94	2,292,269.94	2,276,687.16
Grants in Lieu of Taxes - Page 8	11,583.51	11,583.51	11,057.23	11,057.23	12,000.00
<b>Municipal Taxes and Grants in Lieu of Taxes</b>	<b>2,284,902.51</b>	<b>2,284,902.51</b>	<b>2,303,327.17</b>	<b>2,303,327.17</b>	<b>2,288,687.16</b>
Other Revenue - Page 2	3,871,907.59	3,776,437.30	1,671,062.13	1,671,062.13	629,610.13
Transfers from Accumulated Surplus & Reserves - Page 2	596,012.80	288,912.66	196,260.00	196,260.00	435,000.00
Deduct: Req portion - Grazing leases / Converted fees	-\$74.80	-\$105.11	(76.44)	(76.44)	
<b>TOTAL MUNICIPAL REVENUE</b>	<b>6,752,748.10</b>	<b>6,350,147.36</b>	<b>4,170,572.86</b>	<b>4,170,572.86</b>	<b>3,353,297.29</b>
General Government Services	662,385.00	703,800.95	622,499.02	622,499.02	576,711.00
Protective Services	139,928.10	189,734.17	166,026.00	166,026.00	163,350.00
Transportation Services	4,295,250.00	4,010,333.86	2,106,453.00	2,106,453.00	1,271,000.00
Environmental Health Services	131,381.25	123,422.41	125,400.00	125,400.00	126,000.00
Public Health and Welfare Services	35,692.01	28,060.59	36,190.00	36,190.00	32,923.00
Environmental Development Services	14,683.10	14,799.56	18,010.00	18,010.00	18,010.00
Economic Development Services	103,990.75	137,120.30	172,164.04	172,164.04	107,650.00
Recreation and Cultural Services	290,626.75	224,547.91	238,613.59	238,613.59	197,030.00
Fiscal Services	515,837.00	221,744.96	193,744.24	193,744.24	463,384.24
Transfers - Deficit Recovery - Page 9	0.00	0.00		0.00	
Transfers - To Reserves - Page 7	544,314.93	609,658.97	475,735.00	475,735.00	377,233.00
<b>Total Basic Expenditure</b>	<b>6,734,088.89</b>	<b>6,263,223.68</b>	<b>4,154,834.89</b>	<b>4,154,834.89</b>	<b>3,333,291.24</b>
Allowance For Tax Assets - Page 8	18,659.21	18,659.21	15,737.97	15,737.97	18,000.00
<b>TOTAL MUNICIPAL EXPENDITURE</b>	<b>6,752,748.10</b>	<b>6,281,882.89</b>	<b>4,170,572.86</b>	<b>4,170,572.86</b>	<b>3,351,291.24</b>
Net Operating Surplus (Deficit)	0.00		0.00	0.00	2,006.05

19 0885

Adopted by Resolution of Council



Head of Council

Departmental Use Only

June 10, 2019

Date



Chief Administrative Officer



**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

**Municipality of Norfolk Treherne**

PREVIOUS YEARS' REVENUES AND EXPENSES BY SPECIAL AREA / LUD

	Treherne Special Area		Rural Special Area		At Large		Previous Year	
	Budget	Actual	Budget	Actual	Budget	Actual	Total Budget	Total Actual
Tax Levy	136,461.21	136,461.21	0.00	0.00	2,136,857.79	2,136,857.79	2,273,319.00	2,273,319.00
Grants in Lieu of Taxes	1,530.59	1,530.59	0.00	0.00	10,052.92	10,052.92	11,583.51	11,583.51
Other Revenue	0.00	0.00	0.00	0.00	3,871,907.59	3,776,437.30	3,871,907.59	3,776,437.30
Transfers from Accumulated Surplus & Reserves	0.00	0.00	0.00	0.00	596,012.80	288,912.66	596,012.80	288,912.66
<b>TOTAL MUNICIPAL REVENUE</b>	<b>137,991.80</b>	<b>137,991.80</b>	<b>0.00</b>	<b>0.00</b>	<b>6,614,831.10</b>	<b>6,212,260.67</b>	<b>6,752,822.90</b>	<b>6,350,252.47</b>
General Government Services	0.00	0.00	0.00	0.00	662,385.00	703,800.95	662,385.00	703,800.95
Protective Services	0.00	0.00	0.00	0.00	139,928.10	189,734.17	139,928.10	189,734.17
Transportation Services	0.00	0.00	0.00	0.00	4,295,250.00	4,010,333.86	4,295,250.00	4,010,333.86
Environmental Health Services	0.00	0.00	0.00	0.00	131,381.25	123,422.41	131,381.25	123,422.41
Public Health and Welfare Services	0.00	0.00	0.00	0.00	35,692.01	28,060.59	35,692.01	28,060.59
Environmental Development Services	0.00	0.00	0.00	0.00	14,683.10	14,799.56	14,683.10	14,799.56
Economic Development Services	0.00	0.00	0.00	0.00	103,990.75	137,120.30	103,990.75	137,120.30
Recreation and Cultural Services	0.00	0.00	0.00	0.00	290,626.75	224,547.91	290,626.75	224,547.91
Fiscal Services	0.00	0.00	0.00	0.00	515,837.00	221,744.96	515,837.00	221,744.96
Transfers - Deficit Recovery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Transfers - To Reserves	0.00	0.00	0.00	0.00	544,314.93	609,658.97	544,314.93	609,658.97
<b>TOTAL BASIC EXPENDITURE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>6,734,088.89</b>	<b>6,263,223.68</b>	<b>6,734,088.89</b>	<b>6,263,223.68</b>
Net Operating Surplus (Deficit)	137,991.80	137,991.80	0.00	0.00	(119,257.79)	(50,963.01)	18,734.01	87,028.79

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND TRANSFERS  
Municipality of Norfolk Treherne**

**For the Year 2019**

	Previous Year		2019		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
<b>OTHER REVENUE</b>					
Taxes Added	37,000.00	24,492.77	24,000.00	24,000.00	24,000.00
Taxes Added - Other	3,000.00	4,329.00	3,000.00	3,000.00	3,000.00
Licenses - Animal	1,600.00	1,780.00	1,700.00	1,700.00	1,700.00
Licenses - Business	500.00	735.00	500.00	500.00	500.00
Licenses - Other	200.00	240.00	200.00	200.00	200.00
	0.00	0.00		0.00	0.00
Permits - Building	0.00	0.00		0.00	0.00
Permits - Other	500.00	3,250.00	1,000.00	1,000.00	500.00
Fines	1,500.00	3,557.00	400.00	400.00	400.00
Sales of Service - General Gov't	3,100.00	2,403.68	2,050.00	2,050.00	2,100.00
Sales of Service - Protection	4,000.00	11,764.96	5,000.00	5,000.00	5,000.00
Sales of Service - Transportation	29,200.00	31,571.46	2,500.00	2,500.00	2,000.00
Sales of Service - Environ Health	44,000.00	45,299.33	44,000.00	44,000.00	44,000.00
Sales of Service - Public Health	0.00	0.00	0.00	0.00	0.00
Sales of Service - Environmental Dev	0.00	0.00	0.00	0.00	0.00
Sales of Service - Economic Dev	0.00	0.00	0.00	0.00	0.00
Sales of Service - Recreation & Culture	100,500.00	102,441.88	110,500.00	110,500.00	111,000.00
Other	40,000.00	92,374.54	10,000.00	10,000.00	10,000.00
Insurance Claim	70,000.00	161,744.06	47,500.00	47,500.00	0.00
Rentals	0.00	0.00	0.00	0.00	0.00
Trailer Park - Rentals	0.00	0.00	0.00	0.00	0.00
Trailer Park - Other	0.00	0.00	0.00	0.00	0.00
Donations	125,000.00	70,360.93	27,000.00	27,000.00	0.00
Returns from Investments	13,000.00	26,362.39	13,000.00	13,000.00	13,000.00
Tax & Redemption Penalties	14,000.00	13,534.81	13,500.00	13,500.00	14,000.00
Development & Dedication Fees	0.00	0.00	0.00	0.00	0.00
<b>Unconditional Grants (page 9):</b>					
Municipal Operating Grant	96,000.00	99,716.70	145,877.13	145,877.13	145,877.13
	0.00	0.00	0.00	0.00	0.00
<b>Conditional Grants (page 9):</b>					
Federal - Gas Tax	98,502.13	98,502.13	192,735.00	192,735.00	94,233.00
Federal - Other	0.00	0.00	0.00	0.00	0.00
Provincial - Other	3,082,200.00	2,868,060.00	860,300.00	860,300.00	50,000.00
Other Municipal Government	108,000.00	113,811.55	0.00	0.00	0.00
Other Grants	0.00	0.00	166,200.00	166,200.00	108,000.00
Pool Grants	0.00	0.00	0.00	0.00	0.00
Other Income - Grazing Lease	105.46	105.11	100.00	100.00	100.00
Other Income	0.00	0.00	0.00	0.00	0.00
<b>Total Other Revenue (To page 1)</b>	<b>3,871,907.59</b>	<b>3,776,437.30</b>	<b>1,671,062.13</b>	<b>1,671,062.13</b>	<b>629,610.13</b>
Transfers from:					
Accumulated Surplus OR LUD Unexpended Prior Years Levies	50,000.00	0.00	64,900.00	64,900.00	50,000.00
Reserves (page 13)	546,012.80	288,912.66	131,360.00	131,360.00	385,000.00
<b>Total Transfers (To Page 1)</b>	<b>596,012.80</b>	<b>288,912.66</b>	<b>196,260.00</b>	<b>196,260.00</b>	<b>435,000.00</b>
<b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b>	<b>4,467,920.39</b>	<b>4,065,349.96</b>	<b>1,867,322.13</b>	<b>1,867,322.13</b>	<b>1,064,610.13</b>



**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

**Municipality of Norfolk Treherne**

PREVIOUS YEARS' REVENUES BY SPECIAL AREA / LUD

	At Large		Previous Year	
	Budget	Actual	Total Budget	Total Actual
<b>OTHER REVENUE</b>				
Taxes Added	37,000.00	24,492.77	37,000.00	24,492.77
Other Acts added to Tax Roll	3,000.00	4,329.00	3,000.00	4,329.00
Licenses - Animal	1,600.00	1,780.00	1,600.00	1,780.00
Licenses - Business	500.00	735.00	500.00	735.00
Licenses - Other	200.00	240.00	200.00	240.00
			0.00	0.00
Permits - Building			0.00	0.00
Permits - Other	500.00	3,250.00	500.00	3,250.00
Fines	1,500.00	3,557.00	1,500.00	3,557.00
Sales of Service - General Gov't	3,100.00	2,403.68	3,100.00	2,403.68
Sales of Service - Protection	4,000.00	11,764.96	4,000.00	11,764.96
Sales of Service - Transportation	29,200.00	31,571.46	29,200.00	31,571.46
Sales of Service - Environ Health	44,000.00	45,299.33	44,000.00	45,299.33
Sales of Service - Public Health			0.00	0.00
Sales of Service - Environmental Dev			0.00	0.00
Sales of Service - Economic Dev			0.00	0.00
Sales of Service - Rec & Culture	100,500.00	102,441.88	100,500.00	102,441.88
Misc. Revenue	40,000.00	92,374.54	40,000.00	92,374.54
Insurance Claim Revenue	70,000.00	161,744.06	70,000.00	161,744.06
Rentals			0.00	0.00
Trailer Park - Rentals			0.00	0.00
Trailer Park - Other			0.00	0.00
Donations	125,000.00	70,360.93	125,000.00	70,360.93
Returns from Investments	13,000.00	26,362.39	13,000.00	26,362.39
Tax & Redemption Penalties	14,000.00	13,534.81	14,000.00	13,534.81
Development & Dedication Fees			0.00	0.00
<b>Unconditional Grants:</b>				
Municipal Operating Grant	96,000.00	99,716.70	96,000.00	99,716.70
	0.00	0.00	0.00	0.00
<b>Conditional Grants:</b>				
Federal - Gas Tax	98,502.13	98,502.13	98,502.13	98,502.13
Federal - Other	0.00	0.00	0.00	0.00
Provincial - Other	3,082,200.00	2,868,060.00	3,082,200.00	2,868,060.00
Other Municipal Government	108,000.00	113,811.55	108,000.00	113,811.55
Other - Grants		0.00	0.00	0.00
			0.00	0.00
Other Income - Grazing Lease	105.46	105.11	105.46	105.11
Other Income			0.00	0.00
<b>Total Other Revenue</b>	<b>3,871,907.59</b>	<b>3,776,437.30</b>	<b>3,871,907.59</b>	<b>3,776,437.30</b>
Transfers from:				
Accumulated Surplus (LUD unexpended prior years levies)	50,000.00	0.00	50,000.00	0.00
Reserves	546,012.80	288,912.66	546,012.80	288,912.66
<b>Total Transfers</b>	<b>596,012.80</b>	<b>288,912.66</b>	<b>596,012.80</b>	<b>288,912.66</b>
<b>TOTAL OTHER REVENUE AND TRANSFERS</b>	<b>4,467,920.39</b>	<b>4,065,349.96</b>	<b>4,467,920.39</b>	<b>4,065,349.96</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE  
Municipality of Norfolk Treherne  
For the Year 2019**

	Previous Year		2019		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
<b>GENERAL GOVERNMENT SERVICES</b>					
Legislative	60,300.00	59,025.92	60,300.00	60,300.00	60,300.00
<u>General Administrative:</u>					
Chief Administrative Officer & Staff	204,000.00	206,031.27	210,200.00	210,200.00	212,000.00
Office	64,260.00	61,435.55	65,210.00	65,210.00	65,210.00
Legal	4,000.00	4,890.06	5,000.00	5,000.00	4,000.00
Audit	9,828.00	10,314.00	9,828.00	9,828.00	9,840.00
Assessment	35,066.00	35,066.00	34,830.02	34,830.02	34,830.00
Taxation	3,400.00	3,885.60	4,000.00	4,000.00	4,000.00
	0.00	0.00			
<u>Other General Government:</u>					
Elections	7,000.00	6,918.95	3,000.00	3,000.00	3,000.00
Conventions - Council Operating Expense	45,800.00	39,977.37	50,800.00	50,800.00	50,800.00
Damage Claims and Liability Insurance	153,500.00	203,207.50	129,000.00	129,000.00	85,000.00
Intergovernmental Relations	0.00	0.00	0.00	0.00	0.00
Grants	47,500.00	29,596.41	18,100.00	18,100.00	15,000.00
Other General Government	8,000.00	22,452.41	10,000.00	10,000.00	10,000.00
Past-Service Pension Payments	0.00	0.00	0.00	0.00	0.00
Employee Benefits	35,000.00	36,268.91	37,500.00	37,500.00	38,000.00
<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>	<b>677,654.00</b>	<b>719,069.95</b>	<b>637,768.02</b>	<b>637,768.02</b>	<b>591,980.00</b>
Recoveries (deductions) - Utility	15,269.00	15,269.00	15,269.00	15,269.00	15,269.00
<b>TOTAL GOVERNMENT SERVICES - TO PAGE 1</b>	<b>662,385.00</b>	<b>703,800.95</b>	<b>622,499.02</b>	<b>622,499.02</b>	<b>576,711.00</b>
<b>PROTECTIVE SERVICES</b>					
Police	0.00	0.00		0.00	0.00
Fire	114,790.00	167,218.29	141,950.00	141,950.00	142,000.00
<u>Emergency Measures:</u>					
Emergency Measures Organization	7,114.00	6,720.50	4,550.00	4,550.00	4,550.00
Flood Control	0.00	0.00		0.00	0.00
Ambulance Services	0.00	0.00		0.00	0.00
Other	7,350.00	7,371.71	9,963.00	9,963.00	9,600.00
<u>Other Protection:</u>					
Building Inspection	3,000.00	0.00	2,263.00	2,263.00	1,000.00
Electrical Inspection	0.00	0.00		0.00	0.00
Plumbing Inspection	0.00	0.00		0.00	0.00
Other Safety Inspections	0.00	0.00		0.00	0.00
License Inspection	0.00	0.00		0.00	0.00
Animal & Pest Control	300.00	175.68	200.00	200.00	200.00
Other - Traffic Services	174.10	262.65	0.00	0.00	0.00
By-Law Enforcement	7,200.00	7,985.34	7,100.00	7,100.00	6,000.00
<b>TOTAL PROTECTIVE SERVICES - TO PAGE 1</b>	<b>139,928.10</b>	<b>189,734.17</b>	<b>166,026.00</b>	<b>166,026.00</b>	<b>163,350.00</b>



**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

**Municipality of Norfolk Treherne**

PREVIOUS YEARS' EXPENDITURES BY SPECIAL AREA / LUD

	At Large		Previous Year	
	Budget	Actual	Total Budget	Total Actual
<b>GENERAL GOVERNMENT SERVICES</b>				
Legislative	60,300.00	59,025.92	60,300.00	59,025.92
<u>General Administrative:</u>				
Office Staff Wages & Benefits	204,000.00	206,031.27	204,000.00	206,031.27
Office	64,260.00	61,435.55	64,260.00	61,435.55
Legal	4,000.00	4,890.06	4,000.00	4,890.06
Audit	9,828.00	10,314.00	9,828.00	10,314.00
Assessment	35,066.00	35,066.00	35,066.00	35,066.00
Taxation	3,400.00	3,885.60	3,400.00	3,885.60
<u>Other General Government:</u>				
Elections	7,000.00	6,918.95	7,000.00	6,918.95
Conventions	45,800.00	39,977.37	45,800.00	39,977.37
Damage Claims & Liability Ins.	153,500.00	203,207.50	153,500.00	203,207.50
Intergovernmental Relations	0.00	0.00	0.00	0.00
Grants	47,500.00	29,596.41	47,500.00	29,596.41
Other General Government	8,000.00	22,452.41	8,000.00	22,452.41
Past-Service Pension Payments			0.00	0.00
Employee Benefits	35,000.00	36,268.91	35,000.00	36,268.91
<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>	<b>677,654.00</b>	<b>719,069.95</b>	<b>677,654.00</b>	<b>719,069.95</b>
Recoveries (deductions) - Utility	15,269.00	15,269.00	15,269.00	15,269.00
<b>TOTAL GOVERNMENT SERVICES</b>	<b>662,385.00</b>	<b>703,800.95</b>	<b>662,385.00</b>	<b>703,800.95</b>
<b>PROTECTIVE SERVICES</b>				
Police	0.00	0.00	0.00	0.00
Fire	114,790.00	167,218.29	114,790.00	167,218.29
<u>Emergency Measures:</u>				
Emergency Measures Organization	7,114.00	6,720.50	7,114.00	6,720.50
Flood Control	0.00	0.00	0.00	0.00
Ambulance Services	0.00	0.00	0.00	0.00
Other - E9-1-1 & Hydrant Rentals	7,350.00	7,371.71	7,350.00	7,371.71
<u>Other Protection:</u>				
Building Inspection	3,000.00	0.00	3,000.00	0.00
Electrical Inspection			0.00	0.00
Plumbing Inspection			0.00	0.00
Other Safety Inspections			0.00	0.00
License Inspection			0.00	0.00
Animal & Pest Control	300.00	175.68	300.00	175.68
Other	174.10	262.65	174.10	262.65
Other - By-Law Enforcement	7,200.00	7,985.34	7,200.00	7,985.34
<b>TOTAL PROTECTIVE SERVICES</b>	<b>139,928.10</b>	<b>189,734.17</b>	<b>139,928.10</b>	<b>189,734.17</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

**Municipality of Norfolk Treherne**

**For the Year 2019**

	Previous Year		2019		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
<b>TRANSPORTATION SERVICES</b>					
<u>Road Transport - Administration:</u>					
Engineering	7,000.00	3,337.50	15,000.00	15,000.00	10,000.00
<u>Roads and Streets:</u>					
Wages and Benefits	438,500.00	406,646.74	428,000.00	428,000.00	430,000.00
Contract Services	79,000.00	78,394.85	79,700.00	79,700.00	65,000.00
Workshop Utilities	24,800.00	26,394.03	26,870.00	26,870.00	26,500.00
Equipment Repair & Maintenance	89,900.00	66,736.29	105,900.00	105,900.00	105,000.00
Fuels & Oils	105,000.00	109,029.23	112,000.00	112,000.00	112,000.00
	0.00	0.00		0.00	0.00
<u>Road Construction &amp; Maintenance:</u>					
Gravel	160,000.00	167,425.92	185,000.00	185,000.00	185,000.00
Trucking	132,000.00	98,099.75	125,000.00	125,000.00	130,000.00
Road Maintenance	118,000.00	104,887.62	54,700.00	54,700.00	60,000.00
Flood Control	3,050,000.00	2,835,970.78	876,133.00	876,133.00	50,000.00
Beaver Control	3,500.00	4,000.00	4,000.00	4,000.00	4,000.00
Culverts & Bridges	30,000.00	36,127.93	30,000.00	30,000.00	30,000.00
Ditches and Road Drainage	0.00	0.00	0.00	0.00	0.00
Sidewalks and Boulevards	2,000.00	4,790.89	3,000.00	3,000.00	2,000.00
Workshop Supplies & Maintenance	21,800.00	36,247.31	26,900.00	26,900.00	27,000.00
	0.00	0.00		0.00	0.00
	0.00	0.00		0.00	0.00
	0.00	0.00		0.00	0.00
	0.00	0.00		0.00	0.00
	0.00	0.00	0.00	0.00	0.00
Street Lighting Utilities	27,000.00	27,099.62	27,500.00	27,500.00	27,500.00
	0.00	0.00		0.00	0.00
	0.00	0.00		0.00	0.00
	0.00	0.00		0.00	0.00
Airport	6,750.00	5,145.40	6,750.00	6,750.00	7,000.00
Other Transportation Services	0.00	0.00	0.00	0.00	0.00
<b>TOTAL TRANSPORTATION SERVICES - TO PAGE 1</b>	<b>4,295,250.00</b>	<b>4,010,333.86</b>	<b>2,106,453.00</b>	<b>2,106,453.00</b>	<b>1,271,000.00</b>



**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

**Municipality of Norfolk Treherne**

PREVIOUS YEARS' EXPENDITURES BY SPECIAL AREA / LUD

TRANSPORTATION SERVICES	At Large		Previous Year	
	Budget	Actual	Total Budget	Total Actual
<u>Road Transport - Administration:</u>				
Engineering	7,000.00	3,337.50	7,000.00	3,337.50
<u>Roads and Streets:</u>				
Wages and Benefits	438,500.00	406,646.74	438,500.00	406,646.74
Contract Services	79,000.00	78,394.85	79,000.00	78,394.85
Workshop Utilities	24,800.00	26,394.03	24,800.00	26,394.03
Equipment Repair & Maintenance	89,900.00	66,736.29	89,900.00	66,736.29
Fuels & Oils	105,000.00	109,029.23	105,000.00	109,029.23
			0.00	0.00
<u>Road Construction &amp; Maintenance:</u>				
Gravel	160,000.00	167,425.92	160,000.00	167,425.92
Trucking	132,000.00	98,099.75	132,000.00	98,099.75
Road Maintenance	118,000.00	104,887.62	118,000.00	104,887.62
Flood Control	3,050,000.00	2,835,970.78	3,050,000.00	2,835,970.78
Beaver Control	3,500.00	4,000.00	3,500.00	4,000.00
Culverts & Bridges	30,000.00	36,127.93	30,000.00	36,127.93
Ditches and Road Drainage			0.00	0.00
Sidewalks and Boulevards	2,000.00	4,790.89	2,000.00	4,790.89
Workshop Supplies & Maintenance	21,800.00	36,247.31	21,800.00	36,247.31
			0.00	0.00
			0.00	0.00
			0.00	0.00
			0.00	0.00
Street Lighting	27,000.00	27,099.62	27,000.00	27,099.62
			0.00	0.00
			0.00	0.00
			0.00	0.00
Airport	6,750.00	5,145.40	6,750.00	5,145.40
Other Transportation Services	0.00	0.00	0.00	0.00
<b>TOTAL TRANSPORTATION SERVICES</b>	<b>4,295,250.00</b>	<b>4,010,333.86</b>	<b>4,295,250.00</b>	<b>4,010,333.86</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

**Municipality of Norfolk Treherne  
For the Year 2019**

	Previous Year		2019		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
<b>ENVIRONMENTAL HEALTH SERVICES</b>					
<u>Garbage and Waste Collection:</u>					
Garbage Collection	89,500.00	83,110.41	83,800.00	83,800.00	84,000.00
	0.00	0.00		0.00	0.00
<u>Other Environmental Health:</u>					
Municipal Wells	0.00	0.00		0.00	0.00
Public Restrooms	0.00	0.00		0.00	0.00
Other Recycling	41,881.25	40,312.00	41,600.00	41,600.00	42,000.00
Other _____	0.00	0.00		0.00	0.00
Other _____	0.00	0.00	0.00	0.00	0.00
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1</b>	<b>131,381.25</b>	<b>123,422.41</b>	<b>125,400.00</b>	<b>125,400.00</b>	<b>126,000.00</b>
<b>PUBLIC HEALTH AND WELFARE SERVICES</b>					
<u>Public Health:</u>					
Age Friendly	705.18	331.00	1,036.00	1,036.00	1,036.00
Cemeteries	1,925.00	1,925.00	1,925.00	1,925.00	1,925.00
M.I.L.E.S.	6,233.56	6,233.56	6,234.00	6,234.00	6,234.00
Other	0.00	0.00	0.00	0.00	0.00
Medical Initiative	3,300.00	0.00	6,667.00	6,667.00	3,400.00
Handi Transit	23,200.00	19,242.76	20,000.00	20,000.00	20,000.00
Other _____	0.00	0.00		0.00	0.00
<u>Hospital Care:</u>					
Hospital Care	0.00	0.00	0.00	0.00	0.00
Other Clinic Grant	0.00	0.00	0.00	0.00	0.00
Other _____	0.00	0.00		0.00	0.00
<u>Social Assistance:</u>					
Social Assistance	328.27	328.27	328.00	328.00	328.00
Other _____	0.00	0.00		0.00	0.00
Other _____	0.00	0.00	0.00	0.00	0.00
<b>TOTAL PUBLIC HEALTH &amp; WELFARE SERVICES TO PAGE 1</b>	<b>35,692.01</b>	<b>28,060.59</b>	<b>36,190.00</b>	<b>36,190.00</b>	<b>32,923.00</b>



**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

**Municipality of Norfolk Treherne**

PREVIOUS YEARS' EXPENDITURES BY SPECIAL AREA / LUD

	At Large		Previous Year	
	Budget	Actual	Total Budget	Total Actual
<b>ENVIRONMENTAL HEALTH SERVICES</b>				
<u>Garbage and Waste Collection:</u>				
Nuisance Grounds	89,500.00	83,110.41	89,500.00	83,110.41
			0.00	0.00
<u>Other Environmental Health:</u>				
Municipal Wells			0.00	0.00
Public Restrooms			0.00	0.00
Other Recycling	41,881.25	40,312.00	41,881.25	40,312.00
Other _____			0.00	0.00
Other _____			0.00	0.00
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES</b>	<b>131,381.25</b>	<b>123,422.41</b>	<b>131,381.25</b>	<b>123,422.41</b>
<b>PUBLIC HEALTH AND WELFARE SERVICES</b>				
<u>Public Health:</u>				
Age Friendly	705.18	331.00	705.18	331.00
Cemeteries	1,925.00	1,925.00	1,925.00	1,925.00
M.I.L.E.S Program	6,233.56	6,233.56	6,233.56	6,233.56
Other _____			0.00	0.00
<u>Medical Care:</u>				
Medical Initiative	3,300.00	0.00	3,300.00	0.00
Handi Transit	23,200.00	19,242.76	23,200.00	19,242.76
Other _____			0.00	0.00
<u>Hospital Care:</u>				
Hospital Care			0.00	0.00
Other - Clinic	0.00	0.00	0.00	0.00
Other _____			0.00	0.00
<u>Social Assistance:</u>				
Social Assistance	328.27	328.27	328.27	328.27
Other _____			0.00	0.00
Other _____			0.00	0.00
<b>TOTAL PUBLIC HEALTH &amp; WELFARE SERVICES</b>	<b>35,692.01</b>	<b>28,060.59</b>	<b>35,692.01</b>	<b>28,060.59</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

**Municipality of Norfolk Treherne**

**For the Year 2019**

	Previous Year		2019		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
<b>ENVIRONMENTAL DEVELOPMENT SERVICES</b>					
Planning and Zoning	14,183.10	14,183.10	17,510.00	17,510.00	17,510.00
<u>Community Development:</u>					
General Land Assembly	0.00	0.00		0.00	0.00
Urban Renewal	0.00	0.00		0.00	0.00
Beautification and Land Rehabilitation	500.00	616.46	500.00	500.00	500.00
Urban Area Weed Control	0.00	0.00		0.00	0.00
Grant	0.00	0.00		0.00	0.00
Other _____	0.00	0.00		0.00	0.00
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1</b>	<b>14,683.10</b>	<b>14,799.56</b>	<b>18,010.00</b>	<b>18,010.00</b>	<b>18,010.00</b>
<b>ECONOMIC DEVELOPMENT SERVICES</b>					
Natural Resources	0.00	0.00		0.00	0.00
<u>Agriculture:</u>					
Destruction of Pests	0.00	0.00		0.00	0.00
Protective Inspections	0.00	0.00		0.00	0.00
Rural Area Weed Control	47,941.02	47,941.02	47,941.02	47,941.02	48,000.00
Drainage of Land	175.00	175.00	175.00	175.00	200.00
Veterinary Services	12,774.73	12,774.73	13,348.02	13,348.02	13,350.00
Water Resources & Conservation	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
Grants	0.00	0.00		0.00	0.00
Other _____	0.00	0.00		0.00	0.00
Regional Development	26,000.00	26,000.00	32,000.00	32,000.00	32,000.00
Industrial Development	0.00	0.00		0.00	0.00
Other Economic Development	3,000.00	3,000.00	64,600.00	64,600.00	0.00
Tourism	2,500.00	1,829.55	2,500.00	2,500.00	2,500.00
Public Receptions	1,600.00	0.00	1,600.00	1,600.00	1,600.00
Other _____	0.00	35,400.00	0.00	0.00	0.00
Other _____	0.00	0.00		0.00	0.00
<b>TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1</b>	<b>103,990.75</b>	<b>137,120.30</b>	<b>172,164.04</b>	<b>172,164.04</b>	<b>107,650.00</b>



**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE**

**Municipality of Norfolk Treherne**

PREVIOUS YEARS' REVENUES AND EXPENSES BY SPECIAL AREA / LUD

	At Large		Previous Year	
	Budget	Actual	Total Budget	Total Actual
<b>ENVIRONMENTAL DEVELOPMENT SERVICES</b>				
Planning and Zoning	14,183.10	14,183.10	14,183.10	14,183.10
<u>Community Development:</u>				
General Land Assembly			0.00	0.00
Urban Renewal	0.00	0.00	0.00	0.00
Beautification and Land Rehabilitation	500.00	616.46	500.00	616.46
Urban Area Weed Control			0.00	0.00
Grant			0.00	0.00
Other _____			0.00	0.00
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES</b>	<b>14,683.10</b>	<b>14,799.56</b>	<b>14,683.10</b>	<b>14,799.56</b>
<b>ECONOMIC DEVELOPMENT SERVICES</b>				
Natural Resources			0.00	0.00
<u>Agriculture:</u>				
Destruction of Pests			0.00	0.00
Protective Inspections			0.00	0.00
Rural Area Weed Control	47,941.02	47,941.02	47,941.02	47,941.02
Drainage of Land	175.00	175.00	175.00	175.00
Veterinary Services	12,774.73	12,774.73	12,774.73	12,774.73
Water Resources & Conservation	10,000.00	10,000.00	10,000.00	10,000.00
Grants			0.00	0.00
Other _____			0.00	0.00
Regional Development	26,000.00	26,000.00	26,000.00	26,000.00
Industrial Development			0.00	0.00
Other Economic Development	3,000.00	3,000.00	3,000.00	3,000.00
Tourism	2,500.00	1,829.55	2,500.00	1,829.55
Public Receptions	1,600.00	0.00	1,600.00	0.00
Other _____	0.00	35,400.00	0.00	35,400.00
Other _____			0.00	0.00
<b>TOTAL ECONOMIC DEVELOPMENT SERVICES</b>	<b>103,990.75</b>	<b>137,120.30</b>	<b>103,990.75</b>	<b>137,120.30</b>

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE  
Municipality of Norfolk Treherne**

**For the Year 2019**

	Previous Year		2019		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
<b>RECREATION AND CULTURAL SERVICES</b>					
Recreation	23,200.75	23,200.75	32,193.59	32,193.59	32,500.00
Treherne Community Hall & Arena	69,396.00	84,627.43	68,130.00	68,130.00	60,000.00
Rathwell Hall	11,500.00	11,500.00	11,500.00	11,500.00	11,500.00
Rathwell Rink	0.00	0.00	0.00	0.00	0.00
Notre Dame Hall	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
Notre Dame Rink	8,880.00	8,880.00	8,880.00	8,880.00	8,880.00
Campground	45,700.00	39,257.79	57,910.00	57,910.00	53,000.00
Swimming Pool	121,650.00	47,142.32	25,500.00	25,500.00	21,650.00
Friendship Centre	1,300.00	1,147.06	1,500.00	1,500.00	1,500.00
Other _____	1,000.00	792.56	25,000.00	25,000.00	0.00
Museums	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
Libraries	0.00	0.00		0.00	0.00
Other Cultural facilities	0.00	0.00		0.00	0.00
Other Pool Project	0.00	0.00	0.00	0.00	0.00
<b>TOTAL RECREATION &amp; CULTURAL SERVICES - TO PAGE 1</b>	<b>290,626.75</b>	<b>224,547.91</b>	<b>238,613.59</b>	<b>238,613.59</b>	<b>197,030.00</b>
<b>FISCAL SERVICES</b>					
Transfer to Capital (from Page 13)	440,800.00	145,856.00	120,360.00	120,360.00	390,000.00
Transfer to Utility (To Utility Page)	51,037.00	51,888.96	49,384.24	49,384.24	49,384.24
Debenture Debt Charges (from Page 11)	0.00	0.00		0.00	
Other Long-term debt charges	0.00	0.00		0.00	
Tax discount and short-term loan interest	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00
Other Debt Charges	0.00	0.00	0.00	0.00	
Other _____	0.00	0.00	0.00	0.00	
<b>TOTAL FISCAL SERVICES - TO PAGE 1</b>	<b>515,837.00</b>	<b>221,744.96</b>	<b>193,744.24</b>	<b>193,744.24</b>	<b>463,384.24</b>
Recovery Deficit Levy (from page 9) - TO PAGE 1	0.00	0.00		0.00	
<b>TRANSFERS</b>					
General Reserve	112,812.80	167,356.84	0.00	0.00	0.00
<b>Specific-Purpose Reserves:</b>					
Building & Land	0.00	0.00	0.00	0.00	0.00
Office Equipment	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
Protective & Emergency Services	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00
Public Works & Environment	200,000.00	200,000.00	150,000.00	150,000.00	150,000.00
Federal Gas Tax	98,502.13	98,502.13	192,735.00	192,735.00	94,233.00
Community Dev. Initiative	108,000.00	118,800.00	108,000.00	108,000.00	108,000.00
Other Reserve Transfers	0.00	0.00	0.00	0.00	0.00
<b>TOTAL TRANSFERS - TO PAGE 1</b>	<b>544,314.93</b>	<b>609,658.97</b>	<b>475,735.00</b>	<b>475,735.00</b>	<b>377,233.00</b>



**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE  
Municipality of Norfolk Treherne**


PREVIOUS YEARS' REVENUES AND EXPENSES BY SPECIAL AREA / LUD

	At Large		Previous Year	
	Budget	Actual	Total Budget	Total Actual
<b>RECREATION &amp; CULTURAL SERVICES</b>				
Recreation	23,200.75	23,200.75	23,200.75	23,200.75
Treherne Community Hall & Arena	69,396.00	84,627.43	69,396.00	84,627.43
Rathwell Hall	11,500.00	11,500.00	11,500.00	11,500.00
Rathwell Rink			0.00	0.00
Notre Dame Hall	3,000.00	3,000.00	3,000.00	3,000.00
Notre Dame Rink	8,880.00	8,880.00	8,880.00	8,880.00
Campground	45,700.00	39,257.79	45,700.00	39,257.79
Swimming Pool	121,650.00	47,142.32	121,650.00	47,142.32
Friendship Centre	1,300.00	1,147.06	1,300.00	1,147.06
Other _____	1,000.00	792.56	1,000.00	792.56
Museums	5,000.00	5,000.00	5,000.00	5,000.00
Libraries			0.00	0.00
Other Cultural facilities			0.00	0.00
Other _____			0.00	0.00
Other _____			0.00	0.00
<b>TOTAL RECREATION &amp; CULTURAL SERVICES</b>	<b>290,626.75</b>	<b>224,547.91</b>	<b>290,626.75</b>	<b>224,547.91</b>
<b>FISCAL SERVICES</b>				
Transfer to Capital (from Page 13)	440,800.00	145,856.00	440,800.00	145,856.00
Transfer to Utility (To Utility Page)	51,037.00	51,888.96	51,037.00	51,888.96
Debenture Debt Charges (from Page 11)	0.00	0.00	0.00	0.00
Other Long-term debt charges	0.00	0.00	0.00	0.00
Tax discount and short-term loan interest	24,000.00	24,000.00	24,000.00	24,000.00
Other Debt Charges	0.00	0.00	0.00	0.00
Other _____	0.00	0.00	0.00	0.00
<b>TOTAL FISCAL SERVICES</b>	<b>515,837.00</b>	<b>221,744.96</b>	<b>515,837.00</b>	<b>221,744.96</b>
Recovery Deficit Levy (from page 9)	0.00	0.00	0.00	0.00
<b>TRANSFERS</b>				
General Reserve	112,812.80	167,356.84	112,812.80	167,356.84
<u>Specific-Purpose Reserves:</u>				
Building & Land	0.00	0.00	0.00	0.00
Office Equipment	5,000.00	5,000.00	5,000.00	5,000.00
Protective & Emergency Services	20,000.00	20,000.00	20,000.00	20,000.00
Public Works & Environment	200,000.00	200,000.00	200,000.00	200,000.00
Federal Gas Tax	98,502.13	98,502.13	98,502.13	98,502.13
Community Dev. Initiative	108,000.00	118,800.00	108,000.00	118,800.00
Other Reserve Transfers	0.00	0.00	0.00	0.00
<b>TOTAL TRANSFERS</b>	<b>544,314.93</b>	<b>609,658.97</b>	<b>544,314.93</b>	<b>609,658.97</b>

CALCULATION OF TAX LEVIES  
Municipality of Norfolk Treherne

For the Year 2019

	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Grazing Lease and/or Converted fees	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Grazing lease and / or Converted fees	Total
<b>Education (Requisition) Taxes:</b>												
Education Support Levy (ESL)	12,433,930		438,990	12,872,920	125,768.00	0.43	125,768.43	9.770	121,479.50	4,288.93		125,768.43
School Division - Portage la Prairie	78,890			78,890	1,095.00	-0.16	1,094.84	13.878	1,094.84	0.00	0.00	1,094.84
School Division - Prairie Rose	121,990			121,990	1,378.00	0.49	1,378.49	11.300	1,378.49	0.00	0.00	1,378.49
School Division - Pine Creek	9,762,990	5,460	84,430	9,852,880	137,206.00	734.32	137,940.32	14.000	136,681.86	1,182.02	76.44	137,940.32
School Division - Prairie Spirit	148,786,450		601,290	149,387,740	1,458,262.00	61.12	1,458,323.12	9.762	1,452,453.32	5,869.79	0.00	1,458,323.12
<b>Total Education Taxes</b>	<b>171,184,250</b>	<b>5,460</b>	<b>1,124,710</b>	<b>172,314,420</b>	<b>1,723,709.00</b>	<b>796.19</b>	<b>1,724,505.19</b>		<b>1,713,088.00</b>	<b>11,340.74</b>	<b>76.44</b>	<b>1,724,505.19</b>
												page 1
<b>Municipal Taxes:</b>												
<b>Special Areas</b>												
				0	0.00	0.00	0.00				0.00	0.00
				0	0.00	0.00	0.00				0.00	0.00
				0	0.00	0.00	0.00				0.00	0.00
				0	0.00	0.00	0.00				0.00	0.00
<b>Special Services Levies</b>												
17-2016 Fire Protection				0	30,675.00	0.00	30,675.00	\$ 75.00	30,375.00	300.00	0.00	30,675.00
2439/02 Rathwell Recreation				0	11,177.53	0.00	11,177.53	\$ 64.61	11,177.53	0.00	0.00	11,177.53
2478/09 Notre Dame Rec. Area				0	11,879.96	0.00	11,879.96	\$ 160.54	11,879.96	0.00	0.00	11,879.96
2479/09 Treherne Recreation Area				0	24,000.00	0.00	24,000.00	\$ 192.00	23,808.00	192.00	0.00	24,000.00
2504/11 Rathwell Water Consumption				0	20,500.00	0.00	20,500.00	\$ 250.00	20,500.00	0.00	0.00	20,500.00
876/09 Treherne Aquatic Centre				0	14,256.00	0.00	14,256.00	\$ 44.00	14,124.00	132.00	0.00	14,256.00
Treherne - Special Levy	21,092,250	0	238,150	21,330,400	126,000.00	-1.33	126,000.00	5.907	124,591.92	1,406.75	0.00	125,998.67
				0	0.00	0.00	0.00		0.00			0.00
				0	0.00	0.00	0.00		0.00			0.00
2432/2001 Conservation District	94,206,810	137,380	178,780	94,522,970	10,000.00	19.43	10,019.43	0.106	10,000.48	18.95	0.00	10,019.43
<b>Debenture Debt Levies</b>												
2461/2007 Rathwell Water Upgrade				0	8,069.60	0.00	8,069.60	\$ 144.10	8,069.60	0.00	0.00	8,069.60
38-2017 Tre Watermain Renewal				0	20,382.02	1.78	20,383.80	\$ 76.92	19,999.20	384.60	0.00	20,383.80
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
				0		0.00	0.00					0.00
<b>Deficit Recovery</b>												
General				0		0.00	0.00					0.00
Utility				0		0.00	0.00					0.00
<b>General Municipal</b>												
At Large	160,430,000		685,720	161,115,720	2,010,312.09	15,718.09	2,026,030.18	12.575	2,017,407.25	8,622.93		2,026,030.18
Other Revenue and Transfers					1,867,245.69		1,867,245.69				1,867,245.69	1,867,245.69
Business Taxes				0	337.00		337.00		337.00			337.00
<b>Total Municipal Taxes</b>					<b>4,154,834.89</b>	<b>15,737.97</b>	<b>4,170,572.86</b>		<b>2,292,269.94</b>	<b>11,057.23</b>	<b>1,867,245.69</b>	<b>4,170,572.86</b>
					page 1		page 1		page 1		page 1	
<b>Total (Education + Municipal) Taxes</b>					<b>5,878,543.89</b>	<b>16,534.16</b>	<b>5,895,078.05</b>		<b>4,005,357.94</b>	<b>22,397.97</b>	<b>1,867,322.13</b>	<b>5,895,078.04</b>
					page 1		page 2					page 2



  
 Reeve                      C.A.O.

June 10, 2019





## UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Municipality of Norfolk Treherne

### RATHWELL UTILITY

For the Year 2019

	2018 Budget	2018 Actual	2019 Budget	Next Year Budget
<b>UTILITY REVENUE</b>				
<u>WATER CONSUMER SALES:</u>				
Residential & Commercial	21,000.00	21,000.00	20,500.00	20,500.00
Bulk				
Industrial	15,000.00	16,844.47	16,000.00	16,000.00
Federal and Provincial				
Municipal and Schools				
<u>SEWER SERVICE CHARGES:</u>				
Residential				
Commercial and Bulk				
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	36,000.00	37,844.47	36,500.00	36,500.00
Penalties				
Hydrant Rentals				
Installation Service				
Other _____				
Provincial Grants			15,000.00	0.00
Other Revenue				
Other _____				
Transfer from Revenue Fund (from Page 7)	8,500.44	8,500.54	8,500.44	8,500.44
Transfer from Reserves (from Page 13)				
Transfer from Accumulated Surplus			15,000.00	0.00
<b>TOTAL REVENUE</b>	<b>44,500.44</b>	<b>46,345.01</b>	<b>75,000.44</b>	<b>45,000.44</b>

### UTILITY EXPENDITURE

#### WATER SUPPLY:

Administration	1,000.00	1,000.00	1,000.00	1,000.00
Service of Supply	19,000.00	16,190.97	19,000.00	19,000.00
Utilities	4,700.00	4,275.83	4,500.00	4,500.00
Purification & Treatment	2,500.00	3,584.14	3,000.00	3,000.00
Parts & Supplies	7,000.00	17,940.18	7,750.00	7,750.00
Training	1,550.00	26.24	1,000.00	1,000.00
Water Supply - Misc.	250.00	0.00	250.00	250.00
Other _____	0.00	0.00	0.00	0.00
Sub Total	36,000.00	43,017.36	36,500.00	36,500.00

#### SEWAGE COLLECTION AND DISPOSAL:

Administration				
Sewage Collection System				
Sewage Lift Station				
Sewage Treatment and Disposal				
Other Sewage Collection and Disposal				
Other _____				
Sub Total	0.00	0.00	0.00	0.00
TRANSFER TO CAPITAL (from Page 13)			30,000.00	0.00
DEBENTURE DEBT CHARGES (from Page 12)	8,500.44	8,500.54	8,500.44	8,500.44
OTHER LONG-TERM DEBT CHARGES				
TRANSFERS				
Deficit Recovery, 20____ (Page 9)				
Transfer to Utility Reserve				
Transfer to _____ Reserve				
<b>TOTAL EXPENDITURE</b>	<b>44,500.44</b>	<b>51,517.90</b>	<b>75,000.44</b>	<b>45,000.44</b>
NET OPERATING SURPLUS (DEFICIT)	0.00	(5,172.89)	0.00	0.00



# UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Municipality of Norfolk Treherne

## TREHERNE UTILITY

For the Year 2019

	2018 Budget	2018 Actual	2019 Budget	Next Year Budget
<b>UTILITY REVENUE</b>				
<b>WATER CONSUMER SALES:</b>				
Residential and Commercial	112,500.00	110,735.66	112,500.00	112,500.00
Bulk	50.00	1.66	50.00	50.00
Industrial				
Federal and Provincial				
Municipal and Schools				
<b>SEWER SERVICE CHARGES:</b>				
Residential	10,500.00	10,290.26	10,500.00	10,500.00
Commercial and Bulk	2,000.00	2,275.00	2,000.00	300.00
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	125,050.00	123,302.58	125,050.00	123,350.00
Penalties	700.00	833.75	700.00	700.00
Hydrant Rentals	2,364.00	2,364.00	2,364.00	2,364.00
Installation Service			100.00	100.00
Other _____	100.00	610.00	0.00	0.00
Provincial Grants	1,466,666.00	2,389.00	1,499,166.00	0.00
Other Revenue	733,334.00	1,064.00	733,334.00	0.00
Deficit Recovery			0.00	0.00
Transfer from Revenue Fund (from Page 7)	22,388.42	22,388.42	20,383.80	44,800.00
Transfer from Reserves (from Page 13)	0.00	0.00	32,500.00	0.00
Transfer from Accumulated Surplus	0.00	0.00	0.00	0.00
<b>TOTAL REVENUE</b>	<b>2,350,602.42</b>	<b>152,951.75</b>	<b>2,413,597.80</b>	<b>171,314.00</b>

## UTILITY EXPENDITURE

### WATER SUPPLY:

Administration	14,069.00	14,069.00	14,069.00	14,069.00
Contract Services	0.00	0.00	0.00	0.00
Purification and Treatment	30,500.00	28,142.30	30,500.00	30,500.00
Utilities Hydro & Phone	14,800.00	15,277.25	14,800.00	14,800.00
Service of Supply	42,000.00	43,292.31	42,000.00	42,500.00
Transmissions and Distribution	15,220.00	24,351.11	15,220.00	14,020.00
Other Water Supply Costs	2,000.00	2,155.00	2,000.00	2,000.00
Training	3,000.00	8,308.18	3,000.00	2,000.00
Sub Total	121,589.00	135,595.15	121,589.00	119,889.00

### SEWAGE COLLECTION AND DISPOSAL:

Administration				
Sewage Collection System	6,300.00	4,975.00	6,300.00	6,300.00
Lagoon	325.00	115.25	325.00	325.00
Sewage Treatment and Disposal				
Other Sewage Collection and Disposal	0.00	205.60	0.00	0.00
Other _____				
Sub Total	6,625.00	5,295.85	6,625.00	6,625.00

### TRANSFER TO CAPITAL (from Page 13)

DEBENTURE DEBT CHARGES (from Page 12)	2,200,000.00	0.00	2,265,000.00	0.00
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### OTHER LONG-TERM DEBT CHARGES

DEBENTURE DEBT CHARGES (from Page 12)	22,388.42	22,388.42	20,383.80	44,800.00
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### TRANSFERS

Deficit Recovery, 2011 (Page 9)	0.00	0.00	0.00	0.00
Transfer to Utility Reserve	0.00	0.00	0.00	0.00
Transfer to _____ Reserve				

### TOTAL EXPENDITURE

	<b>2,350,602.42</b>	<b>163,279.42</b>	<b>2,413,597.80</b>	<b>171,314.00</b>
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### NET OPERATING SURPLUS (DEFICIT)

	0.00	(10,327.67)	0.00	0.00
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## UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Municipality of Norfolk Treherne

### LAVENHAM UTILITY

For the Year 2019

UTILITY REVENUE	2018 Budget	2018 Actual	2019 Budget	Next Year Budget
<u>WATER CONSUMER SALES:</u>				
Residential and Commercial	8,000.00	8,000.00	8,000.00	8,000.00
Bulk				
Industrial				
Federal and Provincial				
Municipal and Schools				
<u>SEWER SERVICE CHARGES:</u>				
Residential				
Commercial and Bulk				
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	8,000.00	8,000.00	8,000.00	8,000.00
Penalties				
Hydrant Rentals				
Installation Service				
Other _____				
Provincial Grants	0.00	0.00	0.00	0.00
Other Revenue	0.00	0.00		
Deficit Recovery				
Transfer from Revenue Fund (from Page 7)				
Transfer from Reserves (from Page 13)	7,000.00	9,713.68	0.00	0.00
Transfer from Accumulated Surplus	0.00	0.00	0.00	0.00
<b>TOTAL REVENUE</b>	<b>15,000.00</b>	<b>17,713.68</b>	<b>8,000.00</b>	<b>8,000.00</b>

### UTILITY EXPENDITURE

#### WATER SUPPLY:

Administration	200.00	200.00	200.00	200.00
Service of Supply	2,500.00	2,500.00	2,500.00	2,500.00
Water Contract Services	500.00	0.00	500.00	500.00
Utilities	1,150.00	1,587.41	1,150.00	1,200.00
Purification & Treatment	1,400.00	1,663.98	1,400.00	1,400.00
Parts & Supplies	1,750.00	5,959.99	1,750.00	1,700.00
Other Water Supply Costs	500.00	200.00	500.00	500.00
Other _____	0.00	0.00	0.00	0.00
Sub Total	8,000.00	12,111.38	8,000.00	8,000.00

#### SEWAGE COLLECTION AND DISPOSAL:

Administration				
Sewage Collection System				
Sewage Lift Station				
Sewage Treatment and Disposal				
Other Sewage Collection and Disposal				
Other _____				
Sub Total	0.00	0.00	0.00	0.00

#### TRANSFER TO CAPITAL (from Page 13)

	7,000.00	9,713.68	0.00	0.00
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#### DEBENTURE DEBT CHARGES (from Page 12)

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#### OTHER LONG-TERM DEBT CHARGES

##### TRANSFERS

Deficit Recovery, 2011 (Page 9)				
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Transfer to Utility Reserve	0.00	0.00	0.00	0.00
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Transfer to _____ Reserve				
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#### **TOTAL EXPENDITURE**

	<b>15,000.00</b>	<b>21,825.06</b>	<b>8,000.00</b>	<b>8,000.00</b>
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#### NET OPERATING SURPLUS (DEFICIT)

	0.00	(4,111.38)	0.00	0.00
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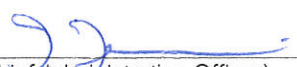


**FIVE YEAR CAPITAL EXPENDITURE PROGRAM**

**Municipality of Norfolk Treherne**

**For the Year 2019**

PURPOSE		2020	2021	2022	2023	2024	Total	Operating	Reserves	Borrowing	Other
GG- Office Computers						1 13,000.00	13,000.00		13,000.00		
GG- Council Computers	4	10,000.00					10,000.00	5,000.00	5,000.00		
GG- Photocopier & Software			1 12,000.00				12,000.00	7,000.00	5,000.00		
							0.00	0.00	0.00		
PS - Fire Department Equip.			2 80,000.00			2 100,000.00	180,000.00	0.00	180,000.00		
							0.00				
							0.00				
							0.00				
TS -Equipment Attachments			3 10,000.00				10,000.00		10,000.00		
TS - Grader	1	245,000.00		1 250,000.00			495,000.00		495,000.00		
TS - Equipment					2 135,000.00		135,000.00		135,000.00		
TS - Trailer (large equipment)					1 25,000.00		25,000.00		25,000.00		
							0.00		0.00		
TS - Airport Upgrade Surface					3 100,000.00		100,000.00		100,000.00		
TS - Treherne Paving	5	135,000.00					135,000.00		135,000.00		
							0.00		0.00		
							0.00		0.00		
							0.00		0.00		
							0.00		0.00		
							0.00		0.00		
							0.00		0.00		
UTY - Sewer & Lagoon (1/2)	2	2,500,000.00					2,500,000.00			675,000.00	1,825,000.00
UTY - Water & Sewer Renewal (1/2)	3	3,100,000.00					3,100,000.00			837,000.00	2,263,000.00
		5,990,000.00	102,000.00	250,000.00	260,000.00	113,000.00	<b>6,715,000.00</b>	12,000.00	1,103,000.00	1,512,000.00	4,088,000.00
<b>SOURCE OF FUNDS - ANNUAL</b>							<b>TOTAL</b>				
OPERATING		5,000.00	7,000.00	0.00	0.00	0.00	12,000.00				
RESERVES		385,000.00	95,000.00	250,000.00	260,000.00	113,000.00	1,103,000.00				
BORROWING		1,512,000.00	0.00	0.00	0.00	0.00	1,512,000.00				
OTHER		4,088,000.00	0.00	0.00	0.00	0.00	4,088,000.00				
<b>TOTAL</b>		<b>5,990,000.00</b>	<b>102,000.00</b>	<b>250,000.00</b>	<b>260,000.00</b>	<b>113,000.00</b>	<b>6,715,000.00</b>				

Departmental Use Only	Adopted by Resolution of Council   _____ 20 19	 _____ (Head of Council)
		 _____ (Chief Administrative Officer)