

THE FINANCIAL PLAN

Municipality of Norfolk Treherne

For the Year 2021

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	
Page 1-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)		<input checked="" type="checkbox"/>
Page 2	General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	
Page 2-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)		<input checked="" type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	
Page 3-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)		<input checked="" type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	
Page 4-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)		<input checked="" type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	
Page 5-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)		<input checked="" type="checkbox"/>
Page 6	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	
Page 6-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)		<input checked="" type="checkbox"/>
Page 7	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	
Page 7-A	General Operating Fund - Budgeted and Actual Revenue and Expenditure (Previous Year)		<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	
Page 9	Sundry Revenues and Transfers	<input checked="" type="checkbox"/>	
Page 10	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of Lavenham	<input checked="" type="checkbox"/>	
	Utility of Rathwell	<input checked="" type="checkbox"/>	
	Utility of Treherne	<input checked="" type="checkbox"/>	
	Utility of _____		
Page 11	General Operating Fund - Debenture Debt Charges		<input checked="" type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of Norfolk Treherne

For the Year 2021

	Previous Year		2021		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
Tax Levy - Page 8	2,345,025.14	2,345,825.72	2,329,716.35	2,329,716.35	2,300,000.00
Grants in Lieu of Taxes - Page 8	9,944.81	9,539.31	8,599.98	8,599.98	9,000.00
Municipal Taxes and Grants in Lieu of Taxes	2,354,969.95	2,355,365.03	2,338,316.33	2,338,316.33	2,309,000.00
Other Revenue - Page 2	641,379.03	957,311.57	689,282.81	689,282.81	657,816.00
Transfers from Accumulated Surplus & Reserves - Page 2	1,383,360.00	663,173.42	838,000.00	838,000.00	0.00
Deduct: Req portion - Grazing leases / Converted fees	- 84.75	- 84.75	(84.31)	(84.31)	
TOTAL MUNICIPAL REVENUE	4,379,624.23	3,975,765.27	3,865,514.83	3,865,514.83	2,966,816.00
General Government Services	707,482.00	725,586.68	707,782.00	707,782.00	691,731.00
Protective Services	129,414.00	106,237.08	111,123.60	111,123.60	112,535.00
Transportation Services	1,392,294.00	1,411,221.24	1,209,725.00	1,209,725.00	1,217,500.00
Environmental Health Services	122,650.00	122,281.22	124,800.00	124,800.00	124,000.00
Public Health and Welfare Services	32,810.27	30,500.41	30,989.00	30,989.00	31,080.00
Environmental Development Services	18,010.00	17,698.58	18,010.00	18,010.00	18,010.00
Economic Development Services	330,381.97	99,088.22	352,891.85	352,891.85	122,500.00
Recreation and Cultural Services	241,761.34	180,780.09	240,762.61	240,762.61	181,500.00
Fiscal Services	1,000,132.46	748,164.33	507,894.74	507,894.74	5,000.00
Transfers - Deficit Recovery - Page 9	0.00	0.00		0.00	
Transfers - To Reserves - Page 7	389,653.00	519,172.23	561,476.00	561,476.00	462,960.00
Total Basic Expenditure	4,364,589.04	3,960,730.08	3,865,454.80	3,865,454.80	2,966,816.00
Allowance For Tax Assets - Page 8	15,035.19	15,035.19	60.03	60.03	
TOTAL MUNICIPAL EXPENDITURE	4,379,624.23	3,975,765.27	3,865,514.83	3,865,514.83	2,966,816.00
Net Operating Surplus (Deficit)	0.00	0.00	0.00	0.00	0.00

Departmental Use Only

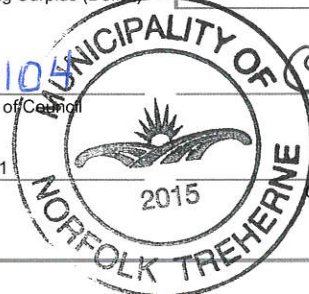
Adopted by Resolution of Council

Head of Council

11-May-21

Date

Chief Administrative Officer



**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS
Municipality of Norfolk Treherne**

For the Year 2021

	Previous Year		2021		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
OTHER REVENUE					
Taxes Added	24,000.00	51,349.99	25,000.00	25,000.00	25,000.00
Tax Penalties	14,000.00	23,898.16	20,000.00	20,000.00	20,000.00
Licenses - Animal	1,300.00	1,080.00	1,000.00	1,000.00	1,000.00
Licenses - Business	200.00	200.00	200.00	200.00	200.00
Licenses - Raffle	100.00	100.00	100.00	100.00	100.00
Permits - Drainage	1,000.00	6,000.00	5,000.00	5,000.00	7,500.00
By-Law Fines	0.00	0.00	0.00	0.00	
Dog Fines	0.00	0.00	0.00	0.00	
Sales of Service - General Gov't	2,500.00	2,820.51	2,500.00	2,500.00	2,500.00
Sales of Service - Protection	10,000.00	10,943.00	0.00	0.00	10,000.00
Sales of Service - Transportation	2,500.00	5,173.00	5,000.00	5,000.00	5,000.00
Sales of Service - Environ Health	38,000.00	29,287.99	37,500.00	37,500.00	38,000.00
Sales of Service - Public Health	0.00	0.00	0.00	0.00	
Sales of Service - Environmental Dev	0.00	0.00	0.00	0.00	
Sales of Service - Economic Dev	0.00	0.00	0.00	0.00	
Sales of Service - Recreation & Culture	53,500.00	68,515.50	73,500.00	73,500.00	110,000.00
Investment Income	8,500.00	3,294.07	16,906.81	16,906.81	15,000.00
Miscellaneous Income	5,020.28	17,592.63	5,000.00	5,000.00	5,000.00
Insurance Claims	0.00	30,584.25	0.00	0.00	
WCB Claims	1,000.00	0.00	0.00	0.00	0.00
Donations	15,000.00	24,220.20	0.00	0.00	
Other Accounts Added to Taxes	0.00	0.00	0.00	0.00	
Grazing Lease	84.75	115.87	0.00	0.00	0.00
				0.00	
Unconditional Grants (page 9):					
Municipal Operating Grant	145,000.00	145,877.13	145,000.00	145,000.00	165,000.00
				0.00	
				0.00	
Conditional Grants (page 9):					
Federal - Gas Tax	94,233.00	94,233.00	197,032.00	197,032.00	98,516.00
Federal - Other	0.00	0.00		0.00	
Provincial - Other	225,441.00	420,526.27	155,544.00	155,544.00	155,000.00
Municipal - Other	0.00	21,500.00		0.00	
Disaster Financial Assistance	0.00	0.00		0.00	
	0.00	0.00		0.00	
Other Income _____	0.00	0.00		0.00	
Other Income _____	0.00	0.00		0.00	
Other Income _____	0.00	0.00		0.00	
Total Other Revenue (To page 1)	641,379.03	957,311.57	689,282.81	689,282.81	657,816.00
Transfers from:					
Accumulated Surplus OR LUD Unexpended					
Prior Years Levies	116,500.00	116,500.00	100,000.00	100,000.00	
Reserves (page 13)	1,266,860.00	546,673.42	738,000.00	738,000.00	0.00
Total Transfers (To Page 1)	1,383,360.00	663,173.42	838,000.00	838,000.00	0.00
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8	2,024,739.03	1,620,484.99	1,527,282.81	1,527,282.81	657,816.00

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE
Municipality of Norfolk Treherne
For the Year 2021**

	Previous Year		2021		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
GENERAL GOVERNMENT SERVICES					
Legislative	118,000.00	104,410.21	112,200.00	112,200.00	115,000.00
<u>General Administrative:</u>					
Chief Administrative Officer & Staff	261,000.00	249,135.86	269,500.00	269,500.00	275,000.00
Office	175,326.00	183,469.65	121,700.00	121,700.00	130,000.00
Legal	20,000.00	16,587.87	45,000.00	45,000.00	20,000.00
Audit	10,000.00	10,700.00	10,700.00	10,700.00	11,000.00
Assessment	33,925.00	33,925.00	33,651.00	33,651.00	34,000.00
Taxation	4,000.00	3,228.84	4,000.00	4,000.00	4,000.00
<u>Other General Government:</u>					
Elections	1,000.00	0.00	0.00	0.00	
Conventions	0.00	0.00	0.00	0.00	
Damage Claims and Liability Insurance	95,500.00	125,598.25	112,500.00	112,500.00	112,500.00
Intergovernmental Relations	0.00	0.00	0.00	0.00	
Grants	3,500.00	13,800.00	13,800.00	13,800.00	5,000.00
Other General Government	500.00	0.00	0.00	0.00	500.00
Past-Service Pension Payments	0.00	0.00	0.00	0.00	
Interest and Bank Charges	0.00	0.00	0.00	0.00	
SUB-TOTAL GENERAL GOVERNMENT SERVICES	722,751.00	740,855.68	723,051.00	723,051.00	707,000.00
Recoveries (deductions) - Utility	15,269.00	15,269.00	15,269.00	15,269.00	15,269.00
TOTAL GOVERNMENT SERVICES - TO PAGE 1	707,482.00	725,586.68	707,782.00	707,782.00	691,731.00
PROTECTIVE SERVICES					
Police	0.00	0.00	0.00	0.00	
Fire	109,414.00	88,435.54	89,969.00	89,969.00	91,035.00
<u>Emergency Measures:</u>					
Emergency Measures Organization	4,600.00	4,370.44	4,600.00	4,600.00	5,000.00
Flood Control	0.00	0.00	0.00	0.00	
Ambulance Services	0.00	0.00	0.00	0.00	
Other	0.00	0.00	0.00	0.00	
<u>Other Protection:</u>					
Building Inspection	0.00	0.00	0.00	0.00	
By-Law Enforcement	7,500.00	4,632.38	7,500.00	7,500.00	7,500.00
911	7,900.00	7,826.97	8,054.60	8,054.60	8,000.00
Other Safety Inspections	0.00	971.75	1,000.00	1,000.00	1,000.00
License Inspection	0.00	0.00	0.00	0.00	
Animal & Pest Control	0.00	0.00	0.00	0.00	
Other - Traffic Services	0.00	0.00	0.00	0.00	
Other	0.00	0.00	0.00	0.00	
TOTAL PROTECTIVE SERVICES - TO PAGE 1	129,414.00	106,237.08	111,123.60	111,123.60	112,535.00

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE**

Municipality of Norfolk Treherne

For the Year 2021

	Previous Year		2021		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
TRANSPORTATION SERVICES					
<u>Road Transport - Administration:</u>					
Safety	8,200.00	2,801.75	0.00	0.00	0.00
<u>Roads and Streets:</u>					
Wages and Benefits	398,000.00	380,618.54	420,500.00	420,500.00	425,000.00
Equipment Fuel	0.00	0.00	0.00	0.00	
Equipment Repairs and Maintenance	206,200.00	155,233.82	157,300.00	157,300.00	155,000.00
Equipment Insurance and Registration	0.00	0.00	0.00	0.00	
Workshop and Yard Operations	41,520.00	41,457.97	43,025.00	43,025.00	45,000.00
	0.00	0.00	0.00	0.00	
<u>Road Construction & Maintenance:</u>					
Labour	0.00	0.00	0.00	0.00	
Materials	698,574.00	789,816.07	546,700.00	546,700.00	550,000.00
Equipment Rentals	0.00	0.00	0.00	0.00	
	0.00	0.00	0.00	0.00	
	0.00	0.00	0.00	0.00	
Sidewalks and Boulevards	0.00	0.00	0.00	0.00	
Ditches and Road Drainage	0.00	0.00	0.00	0.00	
Storm Sewers	0.00	0.00	0.00	0.00	
Street Cleaning	0.00	0.00	0.00	0.00	
Snow and Ice Removal - Labour	0.00	0.00	0.00	0.00	
Snow and Ice Removal - Materials	0.00	0.00	0.00	0.00	
Snow and Ice Removal - Rentals	0.00	0.00	0.00	0.00	
	0.00	0.00	0.00	0.00	
Bridges	0.00	0.00	0.00	0.00	
Street Lighting	27,000.00	28,556.36	29,000.00	29,000.00	29,000.00
Traffic Services	0.00	0.00	0.00	0.00	
Parking	0.00	0.00	0.00	0.00	
Other Road Transport	0.00	0.00	0.00	0.00	
Airport	5,800.00	6,082.59	6,200.00	6,200.00	6,500.00
Other Transportation Services	7,000.00	6,654.14	7,000.00	7,000.00	7,000.00
TOTAL TRANSPORTATION SERVICES - TO					
PAGE 1	1,392,294.00	1,411,221.24	1,209,725.00	1,209,725.00	1,217,500.00

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE**

**Municipality of Norfolk Treherne
For the Year 2021**

ENVIRONMENTAL HEALTH SERVICES	Previous Year		2021		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
<u>Garbage and Waste Collection:</u>					
Garbage Collection	80,750.00	80,403.53	82,000.00	82,000.00	82,000.00
Nuisance Grounds	0.00	0.00	0.00	0.00	
<u>Other Environmental Health:</u>					
Municipal Wells	0.00	0.00	0.00	0.00	
Public Restrooms	0.00	0.00	0.00	0.00	
Other Recycling	41,900.00	41,877.69	42,800.00	42,800.00	42,000.00
Other _____	0.00	0.00	0.00	0.00	
Other _____	0.00	0.00	0.00	0.00	
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1	122,650.00	122,281.22	124,800.00	124,800.00	124,000.00
PUBLIC HEALTH AND WELFARE SERVICES					
<u>Public Health:</u>					
Cemetaries	1,925.00	1,925.00	1,925.00	1,925.00	2,000.00
HandiVan	19,000.00	22,013.58	22,500.00	22,500.00	22,500.00
Age-Friendly	325.00	0.00	0.00	0.00	0.00
M.I.L.E.S.	6,234.00	6,233.56	6,234.00	6,234.00	6,250.00
<u>Medical Care:</u>					
Health Care Grants	4,998.00	0.00	0.00	0.00	
	0.00	0.00	0.00	0.00	
	0.00	0.00	0.00	0.00	
<u>Hospital Care:</u>					
Hospital Care	0.00	0.00	0.00	0.00	
Other _____	0.00	0.00	0.00	0.00	
Other _____	0.00	0.00	0.00	0.00	
<u>Social Assistance:</u>					
Social Assistance	328.27	328.27	330.00	330.00	330.00
Other _____	0.00	0.00	0.00	0.00	
Other _____	0.00	0.00	0.00	0.00	
TOTAL PUBLIC HEALTH & WELFARE SERVICES TO PAGE 1	32,810.27	30,500.41	30,989.00	30,989.00	31,080.00

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE**

Municipality of Norfolk Treherne

For the Year 2021

	Previous Year		2021		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
ENVIRONMENTAL DEVELOPMENT SERVICES					
Planning and Zoning	0.00	0.00	0.00	0.00	
<u>Community Development:</u>					
General Land Assembly	0.00	0.00	0.00	0.00	
Urban Renewal	0.00	0.00	0.00	0.00	
Beautification and Land Rehabilitation	500.00	188.58	500.00	500.00	500.00
Urban Area Weed Control	0.00	0.00	0.00	0.00	
Planning District	17,510.00	17,510.00	17,510.00	17,510.00	17,510.00
Other _____	0.00	0.00	0.00	0.00	
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1	18,010.00	17,698.58	18,010.00	18,010.00	18,010.00
ECONOMIC DEVELOPMENT SERVICES					
Natural Resources	0.00	0.00	0.00	0.00	
<u>Agriculture:</u>					
Destruction of Pests	0.00	0.00	0.00	0.00	
Protective Inspections	0.00	0.00	0.00	0.00	
Rural Area Weed Control	50,435.00	50,435.00	55,000.00	55,000.00	55,000.00
Drainage of Land	200.00	1,000.00	0.00	0.00	0.00
Veterinary Services	13,588.80	13,588.80	13,965.40	13,965.40	14,000.00
Water Resources & Conservation	9,908.17	9,908.17	9,426.45	9,426.45	10,000.00
Grants	0.00	0.00	0.00	0.00	
Community Development Corporation	21,000.00	21,000.00	12,000.00	12,000.00	32,000.00
Regional Development	0.00	0.00	0.00	0.00	
Industrial Development	0.00	0.00	0.00	0.00	
Other Economic Development	0.00	0.00	10,000.00	10,000.00	10,000.00
Tourism	1,750.00	1,106.25	1,500.00	1,500.00	1,500.00
Public Receptions	1,000.00	0.00	1,000.00	1,000.00	
Contract Services	232,500.00	2,050.00	250,000.00	250,000.00	
	0.00	0.00	0.00	0.00	
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1	330,381.97	99,088.22	352,891.85	352,891.85	122,500.00

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE
Municipality of Norfolk Treherne**

For the Year 2021

	Previous Year		2021		Next Year
	Total Budget	Total Actual	At Large	Total Budget	Total Budget
RECREATION AND CULTURAL SERVICES					
Recreation	0.00	0.00		0.00	
Community Centers and Halls	49,250.00	55,526.66	55,850.00	55,850.00	60,000.00
Swimming Pools and Beaches	0.00	0.00		0.00	
Golf Courses	0.00	0.00		0.00	
Skating Rinks and Arenas	0.00	0.00		0.00	
Parks and Playgrounds	0.00	0.00		0.00	
Other Recreational facilities	0.00	0.00		0.00	
Grants	158,211.34	90,916.38	152,912.61	152,912.61	85,000.00
Campground	33,500.00	32,888.02	30,500.00	30,500.00	35,000.00
Other	800.00	1,449.03	1,500.00	1,500.00	1,500.00
Museums	0.00	0.00		0.00	
Libraries	0.00	0.00		0.00	
Other Cultural facilities	0.00	0.00		0.00	
TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1	241,761.34	180,780.09	240,762.61	240,762.61	181,500.00
FISCAL SERVICES					
Transfer to Capital (from Page 13)	790,500.00	437,202.63	212,000.00	212,000.00	0.00
Transfer to Utility (To Utility Page)	208,632.46	189,695.27	290,894.74	290,894.74	
Debenture Debt Charges (from Page 12)	0.00	0.00	0.00	0.00	
Tax discount and short-term loan interest	1,000.00	21,266.43	5,000.00	5,000.00	5,000.00
Other Debt Charges	0.00	0.00		0.00	
Other	0.00	100,000.00		0.00	
TOTAL FISCAL SERVICES - TO PAGE 1	1,000,132.46	748,164.33	507,894.74	507,894.74	5,000.00
Recovery Deficit Levy (from page 9) - TO PAGE 1	0.00	0.00		0.00	
TRANSFERS					
General Reserve	0.00	77,614.24		0.00	
Specific-Purpose Reserves:					
Treherne Utility	0.00	5,797.94		0.00	
Elections	0.00	1,000.00	1,000.00	1,000.00	1,000.00
Gas Tax	94,233.00	94,233.00	197,032.00	197,032.00	98,516.00
Office Equipment Reserve	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
Protective Services Reserve	20,000.00	50,000.00	20,000.00	20,000.00	20,000.00
Public Work & Env. Reserve	150,000.00	162,083.05	40,000.00	40,000.00	40,000.00
Fire Truck Reserve			35,000.00	35,000.00	35,000.00
Grader Reserve			140,000.00	140,000.00	140,000.00
Community Development Initiative Reserve	120,420.00	123,444.00	123,444.00	123,444.00	123,444.00
TOTAL TRANSFERS - TO PAGE 1	389,653.00	519,172.23	561,476.00	561,476.00	462,960.00

**CALCULATION OF TAX LEVIES
Municipality of Norfolk Treherne**

For the Year 2021

	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Grazing Lease and/or Converted fees	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Grazing lease and / or Converted fees	Total
Education (Requisition) Taxes:												
Education Support Levy (ESL)	13,212,810		438,850	13,651,660	120,254.00	3.47	120,257.47	8.809	116,391.64	3,865.83		120,257.47
Pine Creek	11,200,590	6,600	104,850	11,312,040	144,495.00	5.00	144,500.00	12.774	143,076.34	1,339.35	84.31	144,500.00
Portage la Prairie	92,810			92,810	1,185.00	0.00	1,185.00	12.768	1,185.00	0.00		1,185.00
Prairie Rose	136,910			136,910	1,443.00	0.03	1,443.03	10.540	1,443.03	0.00	0.00	1,443.03
Prairie Spirit	165,261,780		512,470	165,774,250	1,516,815.00	19.39	1,516,834.39	9.150	1,512,145.29	4,689.10	0.00	1,516,834.39
Total Education Taxes	189,904,900	6,600	1,056,170	190,967,670	1,784,192.00	27.89	1,784,219.89		1,774,241.30	9,894.28	84.31	1,784,219.89
												page 1
Municipal Taxes:												
Special Areas				0	0.00	0.00	0.00	0.000	0.00	0.00	0.00	0.00
Central Assiniboine WSD	24,032,720		116,270	24,148,990	2,400.41	14.49	2,414.90	0.100	2,403.27	11.63	0.00	2,414.90
Redboine WSD	87,960,970		85,200	88,046,170	7,026.04	17.65	7,043.69	0.080	7,036.88	6.82	0.00	7,043.69
				0							0.00	0.00
Special Services Levies				0	0.00	0.00	0.00	\$ -	0.00	0.00		0.00
2504/11 Rathwell Water				0	19,500.00	0.00	19,500.00	\$ 250.00	19,500.00	0.00		19,500.00
				0	0.00	0.00	0.00	\$ -	0.00	0.00		0.00
				0								0.00
				0								0.00
				0								0.00
				0								0.00
				0								0.00
				0								0.00
				0								0.00
				0								0.00
				0								0.00
				0								0.00
Debenture Debt Levies				0	8,069.60	0.00	8,069.60	\$ 144.10	8,069.60	0.00		8,069.60
2461/2007 Rathwell Water Upgrade				0	20,383.80	0.00	20,383.80	\$ 76.92	20,076.12	307.68		20,383.80
38-2017 Treherne Water Renewal				0	41,941.34	0.00	41,941.34	139.340	41,383.98	557.36		41,941.34
67-2020 Treherne Water Renewal				0								0.00
				0								0.00
				0								0.00
				0								0.00
				0								0.00
				0								0.00
				0								0.00
				0								0.00
				0								0.00
Deficit Recovery				0		0.00	0.00					0.00
General				0		0.00	0.00					0.00
Utility				0		0.00	0.00					0.00
General Municipal												
At Large	178,474,040		617,320	179,091,360	2,238,642.00	0.00	2,238,642.00	12.500	2,230,925.50	7,716.50		2,238,642.00
Other Revenue and Transfers					1,527,198.50		1,527,198.50				1,527,198.50	1,527,198.50
Business Taxes				0	321.00		321.00		321.00			321.00
Total Municipal Taxes					3,823,541.35	32.14	3,766,161.50		2,329,716.35	8,599.98	1,527,198.50	3,865,514.83
					page 1		page 1		page 1		page 1	
Total (Education + Municipal) Taxes					5,607,733.35	60.03	5,607,793.38		4,103,957.65	18,494.26	1,527,282.81	5,649,734.72
					page 1				page 2		page 2	

LAVENHAM UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Municipality of Norfolk Treherne

For the Year 2021

UTILITY REVENUE	2020 Budget	2020 Actual	2021 Budget	2022 Budget
<u>WATER CONSUMER SALES:</u>				
Residential	8,000.00	13,480.00	12,720.00	11,960.00
Commercial and Bulk				
Industrial				
Federal and Provincial				
Municipal and Schools				

<u>SEWER SERVICE CHARGES:</u>				
Residential				
Commercial and Bulk				
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	8,000.00	13,480.00	12,720.00	11,960.00
Penalties				
Hydrant Rentals		331.94	350.00	350.00
Installation Service				
Other _____				
Provincial Grants			37,000.00	
Other Revenue				
Other _____				
Transfer from Revenue Fund (from Page 7)				
Transfer from Reserves (from Page 13)			37,000.00	
Transfer from Accumulated Surplus				
TOTAL REVENUE	8,000.00	13,811.94	87,070.00	12,310.00

UTILITY EXPENDITURE				
<u>WATER SUPPLY:</u>				
Administration	200.00	950.00	950.00	950.00
Salaries	2,500.00	0.00	2,500.00	2,500.00
Purification and Treatment	1,400.00	1,303.93	1,300.00	1,300.00
Water Purchases				
Service of Supply	1,200.00	3,485.07	1,760.00	1,760.00
Transmissions and Distribution	1,600.00	1,796.04	1,500.00	1,500.00
Other Water Supply Costs	600.00	1,601.07	1,500.00	1,500.00
Other _____	500.00			
Sub Total	8,000.00	9,136.11	9,510.00	9,510.00

<u>SEWAGE COLLECTION AND DISPOSAL:</u>				
Administration				
Sewage Collection System				
Sewage Lift Station				
Sewage Treatment and Disposal				
Other Sewage Collection and Disposal				
Other _____	0.00	0.00	0.00	0.00
Sub Total			74,000.00	
TRANSFER TO CAPITAL (from Page 13)				
DEBENTURE DEBT CHARGES (from Page 12)				
OTHER LONG-TERM DEBT CHARGES				
TRANSFERS				
Deficit Recovery, 20____ (Page 9)		1,520.00	760.00	
Transfer to Utility Reserve		2,800.00	2,800.00	2,800.00
Transfer to _____ Reserve				
TOTAL EXPENDITURE	8,000.00	13,456.11	87,070.00	12,310.00
NET OPERATING SURPLUS (DEFICIT)				
	0.00	355.83	0.00	0.00

RATHWELL UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Municipality of Norfolk Treherne

For the Year 2021

UTILITY REVENUE	2020 Budget	2020 Actual	2021 Budget	2022 Budget
WATER CONSUMER SALES:				
Residential	19,750.00	19,780.00	19,500.00	19,500.00
Commercial and Bulk	18,800.00	20,488.61	10,000.00	10,000.00
Industrial				
Federal and Provincial				
Municipal and Schools				
SEWER SERVICE CHARGES:				
Residential				
Commercial and Bulk				
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	38,550.00	40,268.61	29,500.00	29,500.00
Penalties				
Hydrant Rentals				
Installation Service				
Other _____				
Provincial Grants	45,500.00	35,670.32	94,000.00	
Other Revenue				
Other _____				
Transfer from Revenue Fund (from Page 7)	54,000.44	44,170.76	8,500.44	8,500.44
Transfer from Reserves (from Page 13)			94,000.00	
Transfer from Accumulated Surplus				
TOTAL REVENUE	138,050.44	120,109.69	226,000.44	38,000.44

UTILITY EXPENDITURE	2020 Budget	2020 Actual	2021 Budget	2022 Budget
WATER SUPPLY:				
Administration	1,000.00	1,000.00	1,000.00	1,000.00
Salaries	19,000.00	2,201.50	8,500.00	8,500.00
Purification and Treatment	8,400.00	10,849.99	5,000.00	5,000.00
Water Purchases				
Service of Supply	0.00			
Transmissions and Distribution	10,150.00	14,416.35	15,000.00	15,000.00
Other Water Supply Costs			0.00	0.00
Other _____				
Sub Total	38,550.00	28,467.84	29,500.00	29,500.00

SEWAGE COLLECTION AND DISPOSAL:	2020 Budget	2020 Actual	2021 Budget	2022 Budget
Administration				
Sewage Collection System				
Sewage Lift Station				
Sewage Treatment and Disposal				
Other Sewage Collection and Disposal				
Other _____				
Sub Total	0.00	0.00	0.00	0.00
TRANSFER TO CAPITAL (from Page 13)	91,000.00	80,312.60	188,000.00	
DEBENTURE DEBT CHARGES (from Page 12)	8,500.44	8,500.44	8,500.44	8,500.44
OTHER LONG-TERM DEBT CHARGES				
TRANSFERS				
Deficit Recovery, 20____ (Page 9)				
Transfer to Utility Reserve				
Transfer to _____ Reserve				
TOTAL EXPENDITURE	138,050.44	117,280.88	226,000.44	38,000.44
NET OPERATING SURPLUS (DEFICIT)	0.00	2,828.81	0.00	0.00

TREHERNE UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Municipality of Norfolk Treherne

For the Year 2021

UTILITY REVENUE	2020 Budget	2020 Actual	2021 Budget	2022 Budget
<u>WATER CONSUMER SALES:</u>				
Residential	110,260.00	110,332.49	110,260.00	110,260.00
Commercial and Bulk	62.02	3,192.70	10,000.00	10,000.00
Industrial				
Federal and Provincial				
Municipal and Schools				

<u>SEWER SERVICE CHARGES:</u>				
Residential	10,500.00	10,116.99	10,500.00	10,500.00
Commercial and Bulk	2,000.00	950.00	1,000.00	1,000.00
Discounts, Refunds and Cancellations			

Net Consumer Revenue - Sub Total	122,822.02	124,592.18	131,760.00	131,760.00
Penalties	750.00	890.56	750.00	750.00
Hydrant Rentals	2,364.00	2,364.00	2,364.00	2,364.00
Installation Service	100.00	625.00	100.00	100.00
Other _____				
Provincial Grants	171,986.66	118,843.06	40,000.00	
Other Revenue	240.00	40.00	50.00	50.00
Other _____				
Transfer from Revenue Fund (from Page 7)	173,627.14	106,692.25	20,382.02	20,382.02
Transfer from Reserves (from Page 13)		9,744.01	40,000.00	
Transfer from Accumulated Surplus				

TOTAL REVENUE	471,889.82	363,791.06	235,406.02	155,406.02
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UTILITY EXPENDITURE

WATER SUPPLY:

Administration	14,069.00	14,069.00	14,069.00	14,069.00
Salaries	57,000.00	76,873.49	62,955.00	76,455.00
Purification and Treatment	33,500.00	38,400.27	33,500.00	20,000.00
Water Purchases				
Service of Supply	59,200.00	34,466.81	22,000.00	22,000.00
Transmissions and Distribution				
Other Water Supply Costs			80,000.00	
Other _____				
Sub Total	163,769.00	163,809.57	212,524.00	132,524.00

SEWAGE COLLECTION AND DISPOSAL:

Administration				
Sewage Collection System	2,508.80	1,497.30	2,500.00	2,500.00
Sewage Lift Station				
Sewage Treatment and Disposal				
Other Sewage Collection and Disposal				
Other _____				
Sub Total	2,508.80	1,497.30	2,500.00	2,500.00
TRANSFER TO CAPITAL (from Page 13)	285,230.00	172,620.46		

DEBENTURE DEBT CHARGES (from Page 12)

	20,382.02	20,382.02	20,382.02	20,382.02
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OTHER LONG-TERM DEBT CHARGES

TRANSFERS				
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Deficit Recovery, 20____ (Page 9)

Transfer to Utility Reserve				
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Transfer to _____ Reserve

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TOTAL EXPENDITURE

	471,889.82	358,309.35	235,406.02	155,406.02
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NET OPERATING SURPLUS (DEFICIT)

	0.00	5,481.71	0.00	0.00
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